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## Capital Programme – 2019/20 – 2023/24

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### Summary

1. The Capital programme is for the 5 year period, 2019/20 to 2023/24.
2. Capital Expenditure relates to spending on schemes and assets that have a long term value and exceeds cost of £10,000.
3. The programme details planned Capital Expenditure on the Council's buildings, vehicles and ICT assets.
4. The programme includes Capital Grants to other organisations and individuals.
5. The programme is for both General Fund and Housing Revenue Account assets and schemes.

### Financial Implications

6. The revenue costs of financing the Capital Programme have been built into the HRA and General Fund budgets detailed elsewhere on the agenda.

### Capital Programme 2019/20 – 2023/24

7. Annex F1 shows a summary table of all the capital projects and their costs for each year.
8. Annex F2 details all the capital programmes by Portfolio and gives details of the type of expenditure and the scheduled programme of works for each year.
9. Annex F3 details how the Capital Programme is being financed.
10. The Capital Programme is an evolving and rolling programme year on year.
11. The schemes of works detailed in the programme are proposed to be funded by the following means:
  - Grants
  - Revenue contributions
  - Capital receipts and internal borrowing
12. No external borrowing is required to finance the 5 year Capital Programme for General Fund projects detailed in this report.
13. The HRA shows a shortfall in funds to support the capital programme in 2019/20, this will be reviewed throughout the year and if required short term external financing will be considered. Full details are included in the Housing Revenue Budget 2018/19 presented earlier in tonight's agenda.
14. The HRA capital financing includes a contribution from the Major Repairs Reserve which is the equivalent to the annual depreciation charge on council

dwellings and other HRA assets. This funding is used to support the annual capital repairs budget.

15. A regular update on the capital programme and associated financing is included in the Budget Monitoring reports presented to Cabinet throughout the year.
16. The robustness of the capital programme and a review of each scheme have been undertaken by the officers of the Capital Programme Working Group at regular intervals.
17. The total predicted cost of the capital programme for 2019/20 is £41.579 million. The breakdown of the expenditure between accounts is;
  - General Fund - £ 6.585 million
  - Housing Revenue - £34.994 million
18. There are no new General Fund schemes and the HRA has 2 new schemes in 2019/20; the redesign of Walden Place and the redevelopment of The Moores.

## Impact

Communication/Consultation	None
Community Safety	None
Equalities	None
Health and Safety	None
Human Rights/Legal Implications	None
Sustainability	None
Ward-specific impacts	None
Workforce/Workplace	None

## Risk Analysis

Risk	Likelihood	Impact	Mitigating actions
Failure to identify capital budget pressures and/or funding not realised	2- Unlikely as all projects fully funded	2 – would require a drawdown on reserves	Ongoing review of the spend via budget monitoring and capital officers working group

1 = Little or no risk or impact

2 = Some risk or impact – action may be necessary.

3 = Significant risk or impact – action required

4 = Near certainty of risk occurring, catastrophic effect or failure of project

**ANNEX F1 – 5 YEAR CAPITAL PROGRAMME SUMMARY**

CAPITAL PROGRAMME SUMMARY 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024
	Current Budget	Forecast Spend P6	Proposed Slippage to 2019/20	Original	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£		£	£	£	£	£
<b>General Fund Capital Schemes</b>									
Communities and Partnerships	155	155	0	110	110	110	110	110	550
Environmental Services	2,740	1,925	343	952	1,010	155	837	110	3,064
Finance & Administration	5,564	1,181	4,383	586	235	235	235	235	1,526
Housing and Economic Development	1,280	770	100	355	272	272	272	272	1,445
<b>Sub Total</b>	<b>9,739</b>	<b>4,031</b>	<b>4,826</b>	<b>2,003</b>	<b>1,628</b>	<b>772</b>	<b>1,454</b>	<b>727</b>	<b>6,585</b>
<b>Housing Revenue Account Capital Schemes</b>									
HRA Capital	10,352	9,949	313	9,769	6,545	6,790	5,945	5,945	34,994
<b>Sub Total</b>	<b>10,352</b>	<b>9,949</b>	<b>313</b>	<b>9,769</b>	<b>6,545</b>	<b>6,790</b>	<b>5,945</b>	<b>5,945</b>	<b>34,994</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>20,091</b>	<b>13,980</b>	<b>5,139</b>	<b>11,772</b>	<b>8,173</b>	<b>7,562</b>	<b>7,399</b>	<b>6,672</b>	<b>41,579</b>

## ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO

COMMUNITIES & PARTNERSHIPS 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024
	Current Budget	Forecast Spend P6	Proposed Slippage to 2019/20	Original	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£		£	£	£	£	£
S/W Castle - Motte & Bailey	30	30	0	0	0	0	0	0	0
Community Project Grants	125	125	0	110	110	110	110	110	550
<b>Sub Total</b>	<b>155</b>	<b>155</b>	<b>0</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>550</b>
<b>PORTFOLIO TOTAL</b>	<b>155</b>	<b>155</b>	<b>0</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>550</b>

  

ENVIRONMENTAL SERVICES 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024
	Current Budget	Forecast Spend P6	Proposed Slippage to 2019/20	Original	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£		£	£	£	£	£
Vehicle Replacement Programme	2,396	1,683	241	822	880	45	727	0	2,474
Household Bins	70	70	0	70	70	70	70	70	350
Kitchen Caddies	10	10	0	10	10	10	10	10	50
Garden Waste Bins	20	20	0	20	20	20	20	20	100
Trade Waste Bins	10	10	0	30	30	10	10	10	90
Lower Street Car Park Extension	102	0	102	0	0	0	0	0	0
Car Parking Machine Replacement	92	92	0	0	0	0	0	0	0
Electric Car Charges	15	15	0	0	0	0	0	0	0
White Street Car Park	25	25	0	0	0	0	0	0	0
<b>Sub Total</b>	<b>2,740</b>	<b>1,925</b>	<b>343</b>	<b>952</b>	<b>1,010</b>	<b>155</b>	<b>837</b>	<b>110</b>	<b>3,064</b>
<b>PORTFOLIO TOTAL</b>	<b>2,740</b>	<b>1,925</b>	<b>343</b>	<b>952</b>	<b>1,010</b>	<b>155</b>	<b>837</b>	<b>110</b>	<b>3,064</b>

## ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO

FINANCE & ADMINISTRATION 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024
	Current	Forecast	Proposed	Original	Forecast	Forecast	Forecast	Forecast	Total
	Budget	Spend P6	Slippage to 2019/20	£	£	£	£	£	£
ICT									
Minor Items IT	25	10	0	20	20	20	20	20	100
PCI Compliance	38	38	0	20	20	20	20	20	100
PSN CoCo	30	30	0	30	30	30	30	30	150
Core switches - Replacement	40	40	0	0	0	0	0	0	0
Replacement Electoral System	60	60	0	0	0	0	0	0	0
Hot Desking/Mobile working	90	105	0	90	0	0	0	0	90
Asset Management System	30	30	0	0	0	0	0	0	0
Cyber Security	20	20	0	20	20	20	20	20	100
Grounds Maintenance & Vehicle Systems	100	100	0	0	0	0	0	0	0
Iclipse to Information at Work	50	50	0	0	0	0	0	0	0
Idox Additional Modules	32	32	0	0	0	0	0	0	0
Licensing - Lalpac to Idox Uniform	30	30	0	0	0	0	0	0	0
ArcGIS Upgrade	21	21	0	0	0	0	0	0	0
Members IT Equipment	0	0	0	30	0	0	0	0	30
Mobile / Web Payments	0	0	0	40	0	0	0	0	40
Network Monitoring & Threat Protection	0	0	0	30	0	0	0	0	30
<b>Sub Total</b>	<b>566</b>	<b>566</b>	<b>0</b>	<b>280</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>640</b>
<b>Council Asset Works</b>									
Council Offices Improvements (General)	54	54	0	173	120	120	120	120	653
Single Depot	4,633	250	4,383	0	0	0	0	0	0
Day Centre Cyclical Improvements	56	56	0	46	25	25	25	25	146
Guildhall Buildings Works	40	40	0	0	0	0	0	0	0
Museum Buildings	48	48	0	45	0	0	0	0	45
London Road Heating	36	36	0	0	0	0	0	0	0
London Road Electrical	78	78	0	15	0	0	0	0	15
<b>Sub Total</b>	<b>4,945</b>	<b>562</b>	<b>4,383</b>	<b>279</b>	<b>145</b>	<b>145</b>	<b>145</b>	<b>145</b>	<b>859</b>
<b>Other</b>									
Election Equipment	10	10	0	0	0	0	0	0	0
Cash Deposit Machine	13	13	0	0	0	0	0	0	0
Stansted Conveniences - Grant	30	30	0	0	0	0	0	0	0
Postal Software	0	0	0	27	0	0	0	0	27
<b>Sub Total</b>	<b>53</b>	<b>53</b>	<b>0</b>	<b>27</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PORTFOLIO TOTAL</b>	<b>5,564</b>	<b>1,181</b>	<b>4,383</b>	<b>586</b>	<b>235</b>	<b>235</b>	<b>235</b>	<b>235</b>	<b>1,499</b>

**ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO**

HOUSING & ECONOMIC DEVELOPMENT 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024
	Current Budget	Forecast Spend P6	Proposed Slippage to 2019/20	Original	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£		£	£	£	£	£
Disabled Facilities Grants	260	260	0	260	192	192	192	192	1,030
Empty Dwellings	50	0	0	10	10	10	10	10	50
Private Sector Renewal Grants	70	10	0	70	70	70	70	70	350
Compulsory Purchase Order	300	0	0	0	0	0	0	0	0
Superfast Broadband	600	500	100	0	0	0	0	0	0
Air Quality Monitoring	0	0	0	15	0	0	0	0	15
<b>Sub Total</b>	<b>1,280</b>	<b>770</b>	<b>100</b>	<b>355</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>1,445</b>
<b>PORTFOLIO TOTAL</b>	<b>1,280</b>	<b>770</b>	<b>100</b>	<b>355</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>1,445</b>

**ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO**

HOUSING REVENUE ACCOUNT 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024
	Current Budget	Forecast Spend P6	Proposed Slippage to 2019/20	Original	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£		£	£	£	£	£
<b>Annual Programme of Works</b>									
Annual maintaining of the housing stock	3,445	3,415	0	3,445	3,445	3,445	3,445	3,445	17,225
<b>Sub Total</b>	<b>3,445</b>	<b>3,415</b>	<b>0</b>	<b>3,445</b>	<b>3,445</b>	<b>3,445</b>	<b>3,445</b>	<b>3,445</b>	<b>17,225</b>
<b>Other</b>									
UPVC Fascia's and Guttering	100	100	0	100	100	100	100	100	500
Cash Incentive Scheme Grant	50	50	0	50	50	50	50	50	250
HRA IT - Contingency	20	0	20	0	0	0	0	0	0
Light Vans Replacement Programme	183	0	183	0	0	0	0	0	0
<b>Sub Total</b>	<b>353</b>	<b>150</b>	<b>203</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>750</b>
<b>HRA Business Plan</b>									
<b>New Builds</b>									
Unidentified Required Builds	0	0	0	2,000	2,750	3,195	2,350	2,350	12,645
Developer Sites / Market Properties	0	525	0	425	0	0	0	0	425
Sheds Lane	225	238	0	15	0	0	0	0	15
Newton Grove	575	634	0	134	0	0	0	0	134
Frambury Lane	771	728	0	168	0	0	0	0	168
The Moors (RTB)	787	36	0	1,216	100	0	0	0	1,316
The Moors (non-RTB)	0	0	0	1,216	100	0	0	0	1,316
<b>Sheltered Redevelopments</b>									
Reynolds Court	2,298	2,165	110	0	0	0	0	0	0
Hatherley Court	962	962	0	0	0	0	0	0	0
Walden Place	803	803	0	1,000	0	0	0	0	1,000
<b>Other Schemes</b>									
Market Properties (non-RTB)	0	160	0	0	0	0	0	0	0
Resurfacing Trunk Roads	133	133	0	0	0	0	0	0	0
<b>Sub Total</b>	<b>6,554</b>	<b>6,384</b>	<b>110</b>	<b>6,174</b>	<b>2,950</b>	<b>3,195</b>	<b>2,350</b>	<b>2,350</b>	<b>17,019</b>
<b>PORTFOLIO TOTAL</b>	<b>10,352</b>	<b>9,949</b>	<b>313</b>	<b>9,769</b>	<b>6,545</b>	<b>6,790</b>	<b>5,945</b>	<b>5,945</b>	<b>34,994</b>



## ANNEX F3 – CAPITAL FINANCING

CAPITAL PROGRAMME 2018/19 to 2023/24	2018/19	2018/19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2018-2024 Total
	Current Budget	Forecast Spend P6	Proposed Slippage to 2019/20	Original	Forecast	Forecast	Forecast	Forecast	
	£	£	£	£	£	£	£	£	£
<b>General Fund</b>									
Disabled Facilities Grant	192	192	0	192	192	192	192	192	962
PLACE Scheme funding	300	0	0	0	0	0	0	0	0
General Fund Capital Receipts	165	71	34	0	0	0	0	0	0
Third Party Contributions	31	31	0	0	0	0	0	0	0
<b>Revenue Funding</b>									
Communities and Partnerships	125	125	0	110	110	110	110	110	550
Environmental Services	809	741	68	130	130	110	110	110	590
Finance & Administration	5,042	615	4,383	306	145	145	145	145	886
Housing and Economic Development	657	507	100	163	80	80	80	80	483
Internal Borrowing	2,418	1,749	241	1,102	970	135	817	90	3,114
<b>Sub Total - General Fund</b>	<b>9,739</b>	<b>4,031</b>	<b>4,826</b>	<b>2,003</b>	<b>1,628</b>	<b>772</b>	<b>1,454</b>	<b>727</b>	<b>6,585</b>
<b>Housing Revenue Account</b>									
<b>Business Plan Schemes</b>									
Funded from reserves	4,633	3,670	110	664	0	0	0	0	664
Major Repairs Contribution	0	0	0	464	534	534	534	534	2,599
HRA Revenue Funding - RCCO	1,214	979	0	2,059	1,561	1,703	1,111	1,111	7,545
HCA Grant Funding	0	145	0	300	0	0	0	0	300
S106 Contribution	0	942	0	0	0	0	0	0	0
Capital Receipts - RTB	707	648	0	1,187	855	959	705	705	4,411
Capital Receipts - Other	0	0	0	500	0	0	0	0	500
Borrowing requirement	0	0	0	1,000	0	0	0	0	1,000
<b>Sub Total - Business Plan Schemes</b>	<b>6,554</b>	<b>6,384</b>	<b>110</b>	<b>6,174</b>	<b>2,950</b>	<b>3,195</b>	<b>2,350</b>	<b>2,350</b>	<b>17,019</b>
<b>Other Schemes</b>									
Funded from reserves	0	0	203	0	0	0	0	0	0
Major Repairs Contribution	3,445	3,415	0	3,545	3,445	3,445	3,445	3,445	17,325
Other Major Repairs Contribution	0	0	0	0	0	0	0	0	0
HRA Revenue Funding - RCCO	353	150	0	50	150	150	150	150	650
Borrowing requirement	0	0	0	0	0	0	0	0	0
<b>Sub Total - Other Schemes</b>	<b>3,798</b>	<b>3,565</b>	<b>203</b>	<b>3,595</b>	<b>3,595</b>	<b>3,595</b>	<b>3,595</b>	<b>3,595</b>	<b>17,975</b>
<b>Sub Total - Housing Revenue Account</b>	<b>10,352</b>	<b>9,949</b>	<b>313</b>	<b>9,769</b>	<b>6,545</b>	<b>6,790</b>	<b>5,945</b>	<b>5,945</b>	<b>34,994</b>
<b>TOTAL SOURCES OF FINANCING</b>	<b>20,091</b>	<b>13,980</b>	<b>5,139</b>	<b>11,772</b>	<b>8,173</b>	<b>7,562</b>	<b>7,399</b>	<b>6,672</b>	<b>41,579</b>