
Capital Programme – 2020/21 – 2024/25

Summary

1. The Capital programme is for the 5 year period, 1 April 2020 to 31 March 2025 and the predicted spend for the General Fund and Housing Revenue Account is £76.217 million.
2. Capital Expenditure relates to spending on schemes and assets that have a long term value and exceeds cost of £10,000.
3. The programme details planned Capital Expenditure on the Council's buildings, vehicles and ICT assets.
4. The programme includes Capital Grants to other organisations and individuals.
5. The programme is for both General Fund and Housing Revenue Account assets and schemes.

Financial Implications

6. The revenue costs of financing the Capital Programme have been built into the HRA and General Fund budgets detailed elsewhere on the agenda.

Capital Programme 2020/21 – 2024/25

7. Annex F1 shows a summary table of all the capital projects and their costs for each year.
8. Annex F2 details all the capital programmes by Portfolio and gives details of the type of expenditure and the scheduled programme of works for each year.
9. Annex F3 details how the Capital Programme is being financed.
10. The Capital Programme is an evolving and rolling programme year on year.
11. The schemes of works detailed in the programme are proposed to be funded by the following means:
 - Grants
 - Revenue contributions
 - Capital receipts and internal borrowing
 - External borrowing
12. The HRA capital financing includes a contribution from the Major Repairs Reserve which is the equivalent to the annual depreciation charge on council dwellings and other HRA assets. This funding is used to support the annual housing repairs budget.

13. A regular update on the capital programme and associated financing is included in the Budget Monitoring reports presented to Cabinet throughout the year.
14. The robustness of the capital programme and a review of each scheme have been undertaken by the officers of the Capital Programme Working Group at regular intervals.
15. The total predicted cost of the 5 year capital programme from 1 April 2020 to 31 March 2025 is £76.217 million. The breakdown of the expenditure between accounts is;
- General Fund - £ 5.699 million
 - Investments - £40.925 million
 - Housing Revenue - £29.593 million
16. The predicted cost of the capital programme for 2020/21 is £17.273 million. The breakdown of spend between accounts is;
- General Fund - £1.890 million
 - Investments - £8.386 million
 - Housing Revenue - £6.997 million
17. Investments relate to the financial assets as detailed in the Commercial Strategy and the Capital Strategy.

Impact

Communication/Consultation	Members, CMT and Budget Managers
Community Safety	None
Equalities	None
Health and Safety	None
Human Rights/Legal Implications	None
Sustainability	None
Ward-specific impacts	None
Workforce/Workplace	None

Risk Analysis

Risk	Likelihood	Impact	Mitigating actions
Failure to identify capital budget pressures and/or funding not realised	2- Unlikely as all projects fully funded	2 – would require a drawdown on reserves	Ongoing review of the spend via budget monitoring and capital officers working group

- 1 = Little or no risk or impact
- 2 = Some risk or impact – action may be necessary.
- 3 = Significant risk or impact – action required
- 4 = Near certainty of risk occurring, catastrophic effect or failure of project

ANNEX F1 – 5 YEAR CAPITAL PROGRAMME SUMMARY

Expenditure

CAPITAL PROGRAMME SUMMARY 2019/20 to 2024/25 £000	2019/20 Current Budget	2019/20 Forecast Spend P7	2019/20 Proposed Slippage to 2020/21	2020/21 Original	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2020/2025 Total
General Fund Capital Schemes									
Communities and Partnerships	164	220	0	125	110	110	110	110	565
Environmental Services	3,243	3,269	0	1,025	190	852	125	142	2,334
Finance & Administration	5,589	3,037	2,563	460	235	235	235	235	1,400
Housing and Economic Development	955	355	600	280	280	280	280	280	1,400
Sub Total	9,951	6,881	3,163	1,890	815	1,477	750	767	5,699
Investments	0	4,250	0	8,386	23,039	9,500	0	0	40,925
Sub Total	0	4,250	0	8,386	23,039	9,500	0	0	40,925
Housing Revenue Account Capital Schemes									
HRA Capital	12,855	9,091	3,722	6,997	5,649	5,649	5,649	5,649	29,593
Sub Total	12,855	9,091	3,722	6,997	5,649	5,649	5,649	5,649	29,593
TOTAL CAPITAL PROGRAMME	22,806	20,222	6,885	17,273	29,503	16,626	6,399	6,416	76,217

Financing

CAPITAL PROGRAMME 2019/20 to 2024/25 £000	2019/20 Current Budget	2019/20 Forecast Spend P7	2019/20 Proposed Slippage to 2020/21	2020/21 Original	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2020/2025 Total
General Fund									
Grants and External Contributions	208	284	0	200	200	200	200	200	1,000
Revenue Contributions (RCCO)	6,428	3,815	3,163	459	209	120	49	16	853
Capital Receipts	0	0	0	261	271	340	411	429	1,712
Internal Borrowing	3,315	3,315	0	970	135	817	90	122	2,134
External Borrowing	0	3,717	0	8,386	23,039	9,500	0	0	40,925
General Fund Sub Total	9,951	11,131	3,163	10,276	23,854	10,977	750	767	46,624
Housing Revenue Account (HRA)									
Grants and External Contributions	571	717	0	0	0	0	0	0	0
Revenue Contributions	2,901	1,739	0	1,325	505	450	450	450	3,180
Capital Receipts	1,950	1,777	1,056	975	600	600	600	600	3,375
Funded from Reserves	2,186	873	1,666	0	0	0	0	0	0
Major Repairs Contribution	4,247	3,985	0	4,697	4,544	4,599	4,599	4,599	23,038
Borrowing	1,000	0	1,000	0	0	0	0	0	0
HRA Sub Total	12,855	9,091	3,722	6,997	5,649	5,649	5,649	5,649	29,593
Total Capital Financing	22,806	20,222	6,885	17,273	29,503	16,626	6,399	6,416	76,217

ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO

COMMUNITIES & PARTNERSHIPS 2019/20 to 2024/25 £000	2019/20 Current Budget	2019/20 Forecast Spend P7	2019/20 Proposed Slippage to 2020/21	2020/21 Original	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2020/2025 Total
S/W Castle - Motte & Bailey Community Project Grants Tree Planting Sub Total PORTFOLIO TOTAL	54 110 0 164 164	110 110 0 220 220	0 0 0 0 0	0 110 15 125 125	0 110 0 110 110	0 110 0 110 110	0 110 0 110 110	0 110 0 110 110	0 550 15 565 565
ENVIRONMENTAL SERVICES 2019/20 to 2024/25 £000	2019/20 Current Budget	2019/20 Forecast Spend P7	2019/20 Proposed Slippage to 2020/21	2020/21 Original	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2020/2025 Total
Vehicle Replacement Programme Household Bins Kitchen Caddies Garden Waste Bins Trade Waste Bins Car Parking Machine Replacement Electric Car Charges Grounds Maintenance Equipment White Street Car Park Sub Total PORTFOLIO TOTAL	2,996 70 10 20 30 92 0 0 25 3,243 3,243	2,996 70 10 20 30 92 10 16 25 3,269 3,269	0 0 0 0 0 0 0 0 0 0 0	880 70 10 20 30 0 15 0 0 1,025 1,025	45 70 10 20 30 0 15 0 0 190 190	727 70 10 20 10 0 15 0 0 852 852	0 70 10 20 10 0 15 0 0 125 125	32 70 10 20 10 0 0 0 0 142 142	1,684 350 50 100 90 0 60 0 0 2,334 2,334

ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO

FINANCE & ADMINISTRATION 2019/20 to 2024/25	2019/20	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2020/2025
	Current Budget	Forecast Spend P7	Proposed Slippage to 2020/21	Original Forecast	Forecast	Forecast	Forecast	Forecast	Total
£000									
ICT									
Minor Items IT	20	20	0	20	20	20	20	20	100
PCI Compliance	48	48	0	20	20	20	20	20	100
PSN CoCo	50	50	0	30	30	30	30	30	150
Core switches - Replacement	24	24	0	0	0	0	0	0	0
Replacement Electoral System	60	60	0	0	0	0	0	0	0
Hot Desking/Mobile working	96	96	0	0	0	0	0	0	0
Asset Management System	30	30	0	0	0	0	0	0	0
Cyber Security	32	32	0	20	20	20	20	20	100
Grounds Maintenance & Vehicle Systems	95	95	0	0	0	0	0	0	0
Idox Additional Modules	5	5	0	0	0	0	0	0	0
Licensing - Lalpac to Idox Uniform	16	16	0	0	0	0	0	0	0
ArcGIS Upgrade	21	21	0	0	0	0	0	0	0
Members IT Equipment	30	30	0	0	0	0	0	0	0
Mobile / Web Payments	40	40	0	0	0	0	0	0	0
Network Monitoring & Threat Protection	30	30	0	0	0	0	0	0	0
Scanner Replacement	0	0	0	30	0	0	0	0	30
Sharepoint	0	0	0	30	0	0	0	0	30
WiFi	0	0	0	50	0	0	0	0	50
Northgate Housing Assets	0	0	0	20	0	0	0	0	20
Sub Total	597	597	0	220	90	90	90	90	580
Council Asset Works									
Council Offices Improvements (General)	173	173	0	120	120	120	120	120	600
Single Depot	4,563	2,000	2,563	0	0	0	0	0	0
Day Centre Cyclical Improvements	73	73	0	25	25	25	25	25	125
Guildhall Buildings Works	0	11	0	0	0	0	0	0	0
Museum Buildings	49	49	0	0	0	0	0	0	0
London Road Heating	36	36	0	0	0	0	0	0	0
London Road Electrical	71	71	0	0	0	0	0	0	0
London Road - Fire Alarm Upgrade	0	0	0	50	0	0	0	0	50
London Road - LED Lighting	0	0	0	45	0	0	0	0	45
Sub Total	4,965	2,413	2,563	240	145	145	145	145	820
Other									
Postal Software	27	27	0	0	0	0	0	0	0
Sub Total	27	27	0	0	0	0	0	0	0
PORTFOLIO TOTAL	5,589	3,037	2,563	460	235	235	235	235	1,400

ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO

HOUSING & ECONOMIC DEVELOPMENT 2019/20 to 2024/25	2019/20	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2020/2025
	Current Budget	Forecast Spend P7	Proposed Slippage to 2020/21	Original	Forecast	Forecast	Forecast	Forecast	Total
£000									
Disabled Facilities Grants	260	260	0	200	200	200	200	200	1,000
Empty Dwellings	10	10	0	10	10	10	10	10	50
Private Sector Renewal Grants	70	70	0	70	70	70	70	70	350
Compulsory Purchase Order	0	0	0	0	0	0	0	0	0
Superfast Broadband	600	0	600	0	0	0	0	0	0
Air Quality Monitoring	15	15	0	0	0	0	0	0	0
Sub Total	955	355	600	280	280	280	280	280	1,400
PORTFOLIO TOTAL	955	355	600	280	280	280	280	280	1,400

INVESTMENTS 2019/20 to 2024/25	2019/20	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2020/2025
	Current Budget	Forecast Spend P7	Proposed Slippage to 2020/21	Original	Forecast	Forecast	Forecast	Forecast	Total
£000									
Aspire - CRP Infrastructure	0	4,250	0	0	0	6,000	0	0	6,000
Aspire - CRP Fit out	0	0	0	0	0	3,500	0	0	3,500
Investment 2	0	0	0	8,386	23,039	0	0	0	31,425
Sub Total	0	4,250	0	8,386	23,039	9,500	0	0	40,925
PORTFOLIO TOTAL	0	4,250	0	8,386	23,039	9,500	0	0	40,925

ANNEX F2 – 5 YEAR CAPITAL PROGRAMME BY PORTFOLIO

HOUSING REVENUE ACCOUNT 2019/20 to 2024/25 £000	2019/20 Current Budget	2019/20 Forecast Spend P7	2019/20 Proposed Slippage to 2020/21	2020/21 Original	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2020/2025 Total
Annual Programme of Works									
Annual maintaining of the housing stock	3,499	3,529	0	3,597	3,499	3,499	3,499	3,499	17,593
Sub Total	3,499	3,529	0	3,597	3,499	3,499	3,499	3,499	17,593
Other									
UPVC Fascia's and Guttering	100	100	0	100	100	100	100	100	500
Cash Incentive Scheme Grant	50	50	0	50	50	50	50	50	250
HRA IT - Contingency	20	20	0	0	0	0	0	0	0
Light Vans Replacement Programme	183	0	0	0	0	0	0	0	0
Sub Total	353	170	0	150	150	150	150	150	750
HRA Business Plan									
New Builds									
Unidentified Required Builds	0	0	0	0	0	2,000	2,000	2,000	6,000
Developer Sites / Market Properties	975	1,610	0	0	0	0	0	0	0
Sheds Lane	15	15	0	0	0	0	0	0	0
Newton Grove	322	322	0	0	0	0	0	0	0
Frambury Lane	538	538	0	0	0	0	0	0	0
The Moors (RTB)	1,596	135	980	0	0	0	0	0	0
The Moors (non-RTB)	1,596	135	980	0	0	0	0	0	0
Thaxted Road	150	150	0	2,350	650	0	0	0	3,000
Great Chesterford	1,300	1,350	0	900	1,350	0	0	0	2,250
Sheltered Redevelopments									
Reynolds Court	110	110	0	0	0	0	0	0	0
Hatherley Court	482	869	0	0	0	0	0	0	0
Walden Place	1,787	25	1,762	0	0	0	0	0	0
Other Schemes									
Resurfacing Trunk Roads	133	133	0						0
Sub Total	9,003	5,392	3,722	3,250	2,000	2,000	2,000	2,000	11,250
PORTFOLIO TOTAL	12,855	9,091	3,722	6,997	5,649	5,649	5,649	5,649	29,593

ANNEX F3 – CAPITAL FINANCING

CAPITAL PROGRAMME 2019/20 to 2024/25 £000	2019/20 Current Budget	2019/20 Forecast Spend P7	2019/20 Proposed Slippage to 2020/21	2020/21 Original	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2020/2025 Total
General Fund									
Disabled Facilities Grant	208	208	0	200	200	200	200	200	1,000
PLACE Scheme funding	0	0	0	0	0	0	0	0	0
General Fund Capital Receipts	0	0	0	261	271	340	411	429	1,712
Third Party Contributions	0	76	0	0	0	0	0	0	0
Revenue Funding									
Communities and Partnerships	164	160	0	15	0	0	0	0	15
Environmental Services	525	535	0	139	129	60	49	0	377
Finance & Administration	4,992	2,440	2,563	225	0	0	0	0	225
Housing and Economic Development	747	147	600	80	80	60	0	16	236
Internal Borrowing	3,315	3,315	0	970	135	817	90	122	2,134
Sub Total - General Fund	9,951	6,881	3,163	1,890	815	1,477	750	767	5,699
Investment									
RCCO	0	533	0	0	0	0	0	0	0
Borrowing	0	3,717	0	8,386	23,039	9,500	0	0	40,925
Sub Total - General Fund	0	4,250	0	8,386	23,039	9,500	0	0	40,925
Housing Revenue Account									
Business Plan Schemes									
Funded from reserves	1,983	799	1,666	0	0	0	0	0	0
Major Repairs Contribution	648	410	0	1,000	945	1,000	1,000	1,000	4,945
HRA Revenue Funding - RCCO	2,290	1,689	0	1,275	455	400	400	400	2,930
HCA Grant Funding	571	0	0	0	0	0	0	0	0
Contribution	561	717	0	0	0	0	0	0	0
Capital Receipts - RTB	1,450	1,277	294	975	600	600	600	600	3,375
Capital Receipts - Other	500	500	762	0	0	0	0	0	0
Borrowing requirement	1,000	0	1,000	0	0	0	0	0	0
Sub Total - Business Plan Schemes	9,003	5,392	3,722	3,250	2,000	2,000	2,000	2,000	11,250
Other Schemes									
Funded from reserves	203	74	0	0	0	0	0	0	0
Major Repairs Contribution	3,599	3,575	0	3,697	3,599	3,599	3,599	3,599	18,093
Other Major Repairs Contribution	0	0	0	0	0	0	0	0	0
HRA Revenue Funding - RCCO	50	50	0	50	50	50	50	50	250
Borrowing requirement	0	0	0	0	0	0	0	0	0
Sub Total - Other Schemes	3,852	3,699	0	3,747	3,649	3,649	3,649	3,649	18,343
Sub Total - Housing Revenue Account	12,855	9,091	3,722	6,997	5,649	5,649	5,649	5,649	29,593
TOTAL SOURCES OF FINANCING	22,806	20,222	6,885	17,273	29,503	16,626	6,399	6,416	76,217