

## Corporate Plan Delivery Plan 2020/21

Vision: Making Uttlesford the best place to live, work and play

Theme: Progressive custodian of our rural environment					
We Will:	Activities	Outputs/Milestones	Resources	Lead Member	Further considerations
<b>1. Take action on Climate Change</b>					
a. Adopt policies to meet new environmental national guidelines/standards as they emerge	Develop a Climate Change Emergency Action Plan, prioritised by impact/ cost/ and deliverability.	Action Plan developed by Autumn 2020	Officer time £65k had been allocated in the budget. Does not fall within 'essential spend'	Portfolio Holder for Environment and Green Issues /Assistant Director of Planning	This work will progress as far as possible within existing resources, recognising the limitations on officer resources.  To include appointment of officers as 'green champions', as soon as 'new normal' working is resumed
b. Drive policies to deliver low carbon buildings	Implement policies that reduce the carbon footprint of new development e.g. passivhaus; mandate carbon neutral local energy generation, such as solar panels or heat source pump, aiming for no new gas boiler installations in line or ahead of government timescales.	Detailed proposals to come from the Climate Change Action Plan Autumn 2020.	Within existing officer resources	Portfolio Holder for Environment and Green Issues /Assistant Director of Planning	This work will progress as far as possible within existing resources, recognising the limitations on officer resources and subject to the evidence base

c. Improve average energy efficiency of Council housing stock	To be included in the Review of HRA business plan	Measurable improvement in energy efficiency of housing stock.	Portfolio Holder for Housing, Communities, Youth and Health/ Assistant Director of Housing, Health and Communities	Portfolio Holder for Housing, Youth and Health / Assistant Director of Housing, Health and Communities	This work will progress as far as possible recognising the limitations on officer resources and subject to a clearer picture of income and voids
d. Increase the number of trees in the district (and protect existing trees).	Plant more trees on publically owned land. Provide equipment to enable Town and Parish councils to plant trees  Develop policies to require developers where appropriate to plant trees / hedgerows as part of new development.  Investigate potential sanctions / enforcement / penalties for developers that unlawfully remove trees.	Tree planting project plan produced by March 2021.  Local policies developed by March 21 (link to Climate Change Action Plan).  Review of enforcement activities carried out Dec 2020.	Within climate change budget above (no resource for ongoing maintenance) Does not fall within 'essential spend'	Portfolio Holder for Environment and Green Issues /Assistant Director of Planning	Work with partners to take opportunity to plant trees as opportunity presents itself, recognising tree planting doesn't resume until November
e. Oppose a second runway at Stansted Airport	Respond to Government consultation on Carbon Emissions and Aviation before Aviation Strategy 2050 white paper published. <b>Complete</b>	A response has been submitted by the Assistant Director of Planning	Within existing resources	Portfolio Holder for Infrastructure, Transport and Stansted Airport/Assistant Director of Planning	Continue to monitor but unlikely to require action

<p>f. Set a Net Zero Carbon goal for the Council and implement supporting policies</p>	<p>In making every policy decision, consider the opportunity to reduce the Council's carbon emissions.</p> <p>Review viability of replacing Council vehicles &amp; equipment with electric alternatives at end of life.</p>	<p>Update corporate report templates to include 'Impact on Council Carbon Emissions'</p> <p>Review capital programme to consider vehicle replacement and acquisitions programme.</p>	<p>Within existing resources</p> <p>Within existing resources, including £15k in capital programme for EV chargers and possible S106 contributions The new energy tariff has increased the budget by £32k, which is to be met from the allocation of £300k for member priorities.</p>	<p>Leader/Chief Executive</p> <p>Portfolio Holder for Environment and Green Issues/Portfolio Holder for Finance and Budget/Assistant Director of Environment</p>	<p>This work will progress as far as possible recognising the limitations on officer resources;</p> <p>This work will progress as far as possible recognising the limitations on officer resources; there is a commitment to 2 vans and 6 EV points and new battery operated equipment has been purchased A green energy tariff has been purchased which will reduce the council's carbon footprint from energy considerably.</p>
<p>g. Increase walking, cycling and sustainable transport</p>	<p>Evaluate the business case for community rural bus services (links to Champion for our District, 1 (d))</p> <p>Increase availability of electric charging points, e.g. make new electric charging points a requirement of residential and commercial</p>	<p>Discussion with ECC (as Highways and Transport Authority) to review current gaps in service and understand costs involved.</p> <p>EV charging points implemented as required by planning policies which already encourage EV charging points in new developments.</p>	<p>Within existing budget.</p> <p>£15,000 capital budget (costs of EV point is dependent on location – direct impact on how many</p>	<p>Portfolio Holder for Infrastructure, Transport and Stansted Airport/Portfolio Holder for Environment and Green Issues/ Portfolio Holder for Housing, Communities, Youth and Health</p>	<p>The work on community rural buses will have to be paused</p> <p>Will progress as far as possible recognising the limitations on officer resources</p>

	developments and in public car parks.  Improve connectivity for walking and cycling	Plan produced addressing practical implementation issues, budgets and opportunities.  Links to Local Development Plan (LDP) and climate change strategy / action plan.	achievable within these funds)	Assistant Director of Planning/Assistant Director Housing, Health and Communities	Continue to lobby ECC to improve the walking and cycling infrastructure in Uttlesford
h. Recognise the district's 'greenest' businesses and developers	Reward good green behaviour by awarding 'Uttlesford Greenest Business of the Year' 'Uttlesford Greenest Developer of the Year'	Include recognition at Uttlesford Business Awards	Within existing resources	Portfolio Holder for Environment and Green Issues/ Assistant Director of Planning	The work on developing further award categories will be paused
<b>2. Conserve our natural resources</b>					
a. Implement and enforce policies that protect water and reduce energy consumption	Include in Climate Change Action Plan	Existing development plan policies in place to protect ground water supplies.  Reinforce policies in Climate Change Action Plan	Within existing resources.	Portfolio Holder for Environment and Green Issues/ Assistant Director of Planning	This work will progress as far as possible within existing resources, recognising the limitations on officer resources and subject to the evidence base
b. Drive programmes that increase biodiversity	Develop a Biodiversity Strategy	Implement the Biodiversity action plan	Climate change budget of £65k. Does	Portfolio Holder for Environment and Green Issues/	This work will have to be paused as there is no in-house resource and initial

			not fall within 'essential spend'	Assistant Director of Planning	estimates for external resource indicate a budget of £75k would be required.
c. Support local energy production initiatives	Explore options to work with local people and businesses to support this initiative	Identify actions and options	Within existing resources	Leader/Portfolio Holder for Environment and Green Issues	This will still be progressed as already started but is constrained by officer resources.
d. Implement programmes to reduce single-use plastics	Increase plastic recycling rates targeting specific types of product which are not often recycled e.g. bathroom products. Implement district-wide plastics charter	Campaign carried out and measure tonnage of plastic collected through UDC recycling services.  Develop and adopt Plastics Charter developed	Within existing resources  Within existing resources	Portfolio Holder for Environment and Green Issues/Assistant Director Environment	This work will progress as far as possible within existing resources, recognising the limitations on officer resources; opportunities will be taken to jointly promote with wider Essex campaigns.
e. Work to reduce per-capita landfill in the district	Improve domestic and commercial recycling and composting rates across the district, reducing residual waste collected and requiring treatment. Implement a programme of actions to reduce the council's waste products.	Develop a new waste and resources strategy for UDC  Investigate potential for carbon based targets.	Within existing resources	Portfolio Holder for Environment and Green Issues/Assistant Director of Environment	Beyond the normal campaigns to promote recycling, this work will be paused.
<b>3. Protect and enhance our rural character and heritage</b>					
a. Meet or exceed national standards for open and green spaces	Review evidence base which form(ed/s) part of the Local Plan. Supplementary planning documents to provide	Review carried out and decision taken on opportunity to provide guidance.	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant	This work will progress as far as possible within existing resources, recognising the limitations on officer resources and

	guidance are being explored.			Director of Planning	subject to the evidence base.
b. Encourage positive planning that values and protects our heritage	Existing policy framework in place. Engage with Town and Parish Councils on Neighbourhood plans to identify local potential and Conservation Area Appraisals	Neighbourhood plans and Conservation Area Appraisals to include initiatives that protect our heritage	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	This work will progress as far as possible within existing resources, recognising the limitations on officer resources and subject to the evidence base.
c. Work with others to increase access to the heritage and history of our district	Complete Walden Castle project  Complete Lottery-funded Audience Development Study and Options Appraisal for Saffron Walden Museum	Castle to be reopened to the public early summer 2020  Final consultant reports delivered and agreed by July 2020	Within existing resources	Portfolio Holder for Sports, Leisure, Education and the Arts/Assistant Director of Corporate Services/Assistant Director of IT, Facilities and Assets	This work will continue although it will be delayed, as a consequence of changed working practices arising from government guidance on social distancing.
d. Work with our rural partners and developers to maintain habitat and wildlife corridors	Develop a Biodiversity Strategy (links to 2 (b) above)	-Implement the Biodiversity action plan	Climate change budget of £65k. Does not fall within 'essential spend'	Portfolio Holder for Environment and Green Issues/ Assistant Director of Planning	This work will be paused
e. Target littering and fly-tipping	Implement a suite of small civic pride programmes in all communities, e.g. pick up dog poo, litter picking, street sign cleaning, rail painting etc.	Street Cleansing Improvement Plan update with community involvement late 2020	£15k allocated in the budget Does not fall within 'essential spend'	Portfolio Holder for Environment and Green Issues/ Assistant Director of Environment	This work will be paused, as resource must be focused on waste collection. Promotion materials are available to local councils to download

4. Take strong action on dealing with pollution					
a. Increase air quality monitoring across the district	Implement further air quality/pollution monitoring at key locations across district and implement further AQMA if required; consider Ultra Low Emission Zones in key areas	Installation of diffusion tubes at identified locations by December 2020	Within existing resources	Portfolio Holder for Environment and Green Issues/ Assistant Director of Housing, Health and Communities	Some new diffusion tubes have been installed and 3 new portable monitoring stations have been purchased. Further work is paused pending the outcome of the annual report.
b. Deliver reductions in pollution at identified problem areas	Implement policies to address pollution e.g. action plan for Saffron Walden Air Quality Management Area (AQMA) to ensure national AQ objectives are being met	Air Quality Action Plan updated; discussion with ECC Highways on feasibility of banning HGVs and other options to reduce congestion. March 2021	Within existing resources	Portfolio Holder for Environment and Green Issues/ Assistant Director of Housing, Health and Communities	Further work is paused