

Corporate Plan Delivery Plan 2021/22 Cabinet 9 March 2021

Vision: Making Uttlesford the best place to live, work and play

Active place maker for our Towns and Villages				
We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
1. Masterplan our new communities for and with residents				
<p><i>a. Use Locally Led Development Corporations to deliver sustainable new settlements</i></p> <p><i>b. Provide the greatest level of influence and protection for communities adjacent to new settlements</i></p>	Continue work on a new Local Plan.	Achieve milestones for 21/22 in new Local Development Scheme (LDS)	Within resources currently allocated. Further resources to be considered and possibly allocated – subsequent to review by and advice from EELGA	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning
2. Support our towns and villages to plan their neighbourhoods				
<i>a. Deliver an outstanding planning and place-making capability with the right capacity to create quality outcomes with and for all our communities</i>	External reviews of pre-application processes, potential of planning obligations and engagement of town and parish councils and wider organisational review of the planning function	Final report conclusions by 30 April 2021 Improvement plan to be approved by 31 July 2021	£240k ongoing allocated. Further ongoing resources may be requested – subsequent to review by and advice from EELGA but this will need to be considered in light of the overall MTFS.	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning
<i>b. Facilitate Neighbourhood Planning across the district through strong engagement</i>	Officers to work pro-actively with Parishes to encourage more Neighbourhood Plans to be instigated and	Support for 8 neighbourhood plans already underway.	Within existing resources Neighbourhood planning groups are encouraged to	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning

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<i>with and support of all town and parish councils</i>	subsequently “made” to help communities shape their own areas.	Facilitate workshop(s) for areas not yet commenced. Other NHP groups to promote benefits	use resources of RCCE, <i>LOCALITY</i>	
<i>c. Implement policies which create better homes and neighbourhoods that meet or exceed national standards</i>	Policies to be developed through the Local Plan process	Timescales incorporated in the Local Development Scheme	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning
<i>d. Work with partners and stakeholders to deliver new sports, play and community facilities</i>	<p>Policies to be developed through the Local Plan process</p> <p>Develop the programme for enabling the provision of large scale new and enhanced sports facilities across the district</p>	<p>Timescales incorporated in the Local Development Scheme</p> <p>Conclude the 21/22 application process by 30 June 21</p> <p>Review and evaluate applications by 30 Sept 21</p> <p>Award decision by 31 Oct 21</p> <p>Continuous monitoring of awarded grants</p>	<p>Within existing Resources</p> <p>£150,000 in 2021/22</p>	<p>Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning</p> <p>Portfolio Holder for Sports, Leisure, Education and the Arts / Assistant Director of of Housing, Health and Communities</p>
3. Secure greater benefits for our community from new development				
<i>a. Implement the Community Infrastructure Levy along with s106 to deliver strategic community projects and greater local benefit from development</i>	No work is scheduled on this priority for 21/22			Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning

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<i>b. Increase the transparency of the Section-106 Agreement process and councillor engagement</i>	<p>Review the Scrutiny Committee's findings regarding major planning applications and planning obligations</p> <p>Engage with ward members and Parishes in relevant pre-application discussions to ensure that the local community's aspirations are considered from the outset in all larger planning applications (though may not always be deliverable).</p>	<p>Planning Obligations report to be presented to Scrutiny by 30 June 2021.</p> <p>Conclude the work with SWTC on a draft framework for local council liaison in planning matters; extend the engagement to all local councils based on the framework by 31 March 22.</p>	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning
<i>c. Ensure that strong Planning Enforcement holds developers to account</i>			BAU: Work will continue in accordance with enforcement policy and pending completion of EELGA review (as above)	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning
<i>d. Require developers to be considerate of the communities in which they build</i>			BAU: Standard conditions are applied and monitored within existing resources; further recommendations may arise from the EELGA review	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning

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4. Work with the airport on issues of concern to communities				
<i>a. Seek a reduction in night flights</i>			BAU: respond to proposed changes within existing resources	Portfolio holder for Transport, Infrastructure and Stansted Airport/ Assistant Director Planning
<i>b. Implement programmes to reduce airport related village fly-parking</i>	Receive the recommendations from the Scrutiny Committee Task and Finish Group into fly parking	Final report of the T&F Group has been delayed. Cabinet will respond when the work is complete and further reviewed in light of the impact on travel of the Covid19 pandemic and continuing emphasis on sustainable transport in light of the climate crisis.	Within existing resources	Portfolio holder for Transport, Infrastructure and Stansted Airport/ Assistant Director Planning
<i>c. Work to secure investment in sustainable transport to and from airport, including for local workers</i>			BAU: Participation in Stansted Area Transport forum work will continue within existing resources.	Portfolio holder for Transport, Infrastructure and Stansted Airport/ Assistant Director Planning

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5. Nurture employment and retail areas to create jobs and retain businesses				
	<p>An Economic Development Recovery Plan 2020-2023 was approved by Council in Dec 2020. The elements of the main themes of the plan will be delivered according to this plan in 2021/22. The main themes are:</p> <ol style="list-style-type: none"> 1. Business Engagement and Support 2. Information, Advice and Guidance 3. Skills and Training 4. Creating Jobs / Inward Investment 		<p>Within existing resources, including £355,000 allocated to the Business Recovery Fund for 2021/22</p> <p>Project management to be jointly procured through the North Essex Economic Board</p> <p>Inward investment work jointly commissioned through the Innovation Corridor Core group</p>	<p>Portfolio holder for the Economy and Investment, Portfolio Holder for Infrastructure, Transport and Stansted Airport / Assistant Director Planning</p>
<i>a. Protect and grow our town centres as economic hubs</i>	See above			
<i>b. Increase tourist spend</i>	See above			
<i>c. Support the creation of amenities that stimulate and facilitates local businesses, such as enterprise zones, business parks, office blocks, industrial areas, and start-up hubs</i>	See above			
<i>d. Support the expansion and promotion of key relevant employment sectors for the district</i>	See above			

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<i>e. Work with partners to promote the economic opportunities of the London - Cambridge Innovation Corridor, Stansted Airport and our main transport corridors</i>	See above			
<i>f. Work with the airport to increase local airport-based employment opportunities</i>	See above			
6. Enforce good business standards in our district				
a. Make sure that businesses and trades in our district meet the national standards and licensing required of them			BAU: Regulatory standards are applied, and enforced where necessary, in accordance with the enforcement policy, within existing resources	Portfolio Holder for Council and Public Services/Assistant Director of Housing, Health and Communities
7. Deliver more affordable homes and protect those in need in our district				
<i>a. Increase the number of affordable homes delivered and different tenure options including social renting</i>	<p>Develop a new Housing Strategy and supporting policies that details how the Council will develop, acquire and enable the supply of affordable housing</p> <p>Develop a new Housing Revenue Account (HRA) Business Plan that confirms the capacity of borrowing</p>	<p>New Housing Strategy adopted by 31 December 2021 (due to limitations on consultation events)</p> <p>New HRA Business Plan adopted by 30 Sept 2021</p>	Within existing resources	Portfolio Holder for Housing and Health/Assistant Director of Housing, Health and Communities

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	<p>through the HRA for the delivery of new council housing (including use of commuted sums, Right to Buy (RTB) receipts, loans and innovative funding models)</p> <p>Regularly engage with local registered providers on their affordable housing delivery and identify barriers to further development, Ensure appropriate schemes deliver the required 40% affordable homes</p> <p>Incentivise community-led housing programmes to increase the number of Community Land Trusts (CLTs) across the District, particularly within rural communities</p> <p>Explore Homes England (HE) grant opportunities as they become available</p>	<p>Delivery of 43 new homes in 21/22</p> <p>Progress 63 new homes to planning permission stage in 21/22</p> <p>Continue to identify opportunities for further provision</p> <p>This forms part of the BAU of the Housing and Planning Services</p> <p>Actions to be included in the Housing Strategy (31 Dec 21)</p> <p>HE Grants applied for as applicable to qualifying schemes</p>		

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<i>b. Refurbish our existing council homes to sustainable standards when required</i>	Continue with estate renewal and regeneration programmes whilst reducing the carbon footprint of those homes Improve home energy efficiency across the Council's housing stock	Awaiting details of future grant provision from BEIS for 21/22		Portfolio Holder for Housing and Health/ Assistant Director of Housing, Health and Communities
<i>c. Reduce the number of empty homes</i>	Develop an Empty Homes Strategy	New Empty Homes Strategy adopted by 31 March 2022	Within existing resources	Portfolio Holder for Housing and Health/Assistant Director of Housing, Health and Communities
<i>d. Ensure that landlords maintain high quality private sector housing conditions</i>	Review assistance available for landlords, including empty property owners	Revision of Housing Renewals Assistance Policy by 31 March 2022	Within existing resources	Portfolio Holder for Housing and Health/Assistant Director of Housing, Health and Communities
<i>e. Ensure that services to protect vulnerable women and men who live in our district are accessible and appropriate</i>			BAU – support is delivered and monitored under existing framework, within existing resources	Portfolio Holder for Housing and Health/ Assistant Director of Housing, Health and Communities
8. Promote healthy lifestyles in diverse and inclusive communities				
a. Work with partners, including the voluntary sector, to improve the general quality of life for residents, including for residents that experience	Deliver recommendations of the Uttlesford Health and Wellbeing Strategy	Identified recommendations of the Uttlesford Health and Wellbeing Strategy implemented	Within existing resources plus Public Health Grant funding	Portfolio Holder for Housing and Health/Portfolio Holder for Communities / Assistant Director of Housing, Health and Communities

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social isolation, poor mental health, obesity, addiction and dementia			<p>BAU: support is provided to the voluntary sector through the extensive grants programme, within existing resources</p> <p>BAU: Various parish council-organised civic pride events are supported within the existing resources</p>	
<i>b. Continue to be an active partner of the Health and Wellbeing Partnership, to promote healthy lifestyles</i>			BAU: The Council will continue to be an active partner of the Health and Wellbeing Partnership	Portfolio Holder for Housing and Health / Assistant Director of Housing, Health and Communities